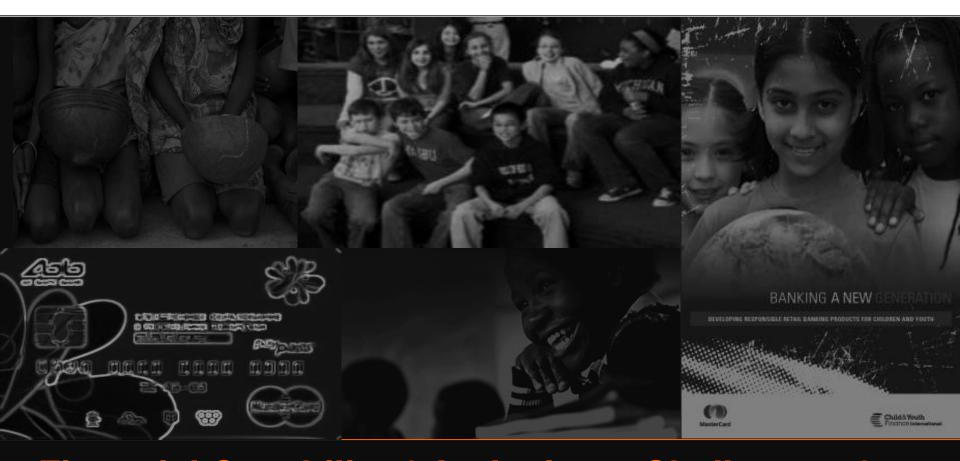
Artur Turemka

General Manager Balkan Countries





Financial Capability & Inclusion – Challenges & Solutions

MasterCard has Government payment programs in over 50 countries ...



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- Social benefits
- Subsidies (e.g., food, school books, scholarships)
- Payroll (e.g., police)
- Insurance
- Home loans
- National ID card, authentication
- Refugee assistance
- Transit
- Procurement
- Travel Cards
- Purchasing Cards



Financial Inclusion Challenges and Solutions

- Understanding the Opportunity
- Building the Ecosystem
- Forming Public Private Partnerships
- Innovating with Digital Technology
- Solving for Responsible Youth Access & Education

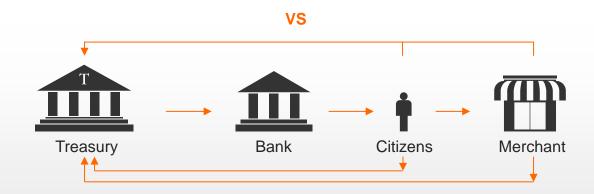
Modernizing payments can have a dramatic impact on all of these challenges



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COST OF COMPLEXITY: ~1.5% OF GDP



We help create a streamlined payments ecosystem that drives economic growth



Organising for multistakeholder collaboration:

- Relevant product e.g. prepaid/ debit for youth
- Relevant partners/stakeholders
- Relevant financial education
- Relevant infrastructure

Critical to Realizing Inclusion

Mexico: EcoSystem Building Through Social Payments







The Program: Prosera (formerly Oportunidades)

- Mexican Government incentive payments for families in poverty who ensure children attend school, visit doctors and receive proper nutrition
 - \$5b distributed to 6.5mm families (20mm beneficiaries)

Government Objectives

- Drive Financial Inclusion
- Realize "Cost of Cash" opportunity

Primary Challenge

- Lack of payments ecosystem prohibited most recipients from using debit cards for financial transactions
 - 80% cards used for identification only

MasterCard Solution

 Lead ecosystem development by leveraging MasterCard technology and partnerships

Harnessing Technology & Public Private Partnerships

When public and private partnership is directed and well-organized, it is possible for government and citizens to realize impressive gains and savings.

South African Social Security Agency

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South Africa: Leveraging Digital Technology

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- Portable Electronic Enrollment
- Biometric Technology
- Instant Issuance
- Recipient Education

- Pmts. Ecosystem Development
- Enabled small "Spazza" shops
- Partnered with non-traditional players
- Enabled Cash at Point of Sale



South Africa: Results



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"The new biometric-based payment system for social grant beneficiaries has already paid off just a year after implementation."

Social Development Minister Bathabilie Dlamini in a speech to Parliament, 5/8/2013

Key Results

1/3
OF ADULTS

20+ million enrolled with 150,000 cards issued per day at the peak

SOCIAL PROGRAMS

Consolidated onto one card to streamline the entire grant distribution process

\$700+

MILLION IN SAVINGS

\$300mm+ saved in improper grants & \$375mm savings in operational costs

850M

GRANTS CANCELLED

Grants were not considered approporaite

School Identity / Payment Cards: Value beyond traditional payment products

A tailored multi-function card delivers value beyond traditional payments when youth have education and inclusion while governments reduce the costs of cash.

Prepaid cards are child friendly and parents view them as a good way to teach children about money & money management

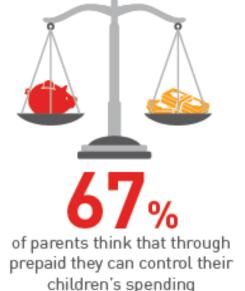




of parents think that prepaid cards are a good way to teach their children about money management



of parents think prepaid is a good tool to monitor how their children are spending money



Base: Non-users (Netherlands n=200, Belgium n=200, Spain n=200, Poland n=200, Turkey n=200, Hungary n=400) Q45. Prepaid card advantages August 2014

Taterstan Republic (Russia): Combining financial education & access for youth empowerment









The Program: Taterstan School Bank

- Govt. program to streamline payments & reduce cash handling
- School ID to improve security & access information (e.g. library)
- Attendance tracking
 - 20% savings covered all hardware cost over 6mths

Government Objectives

- Streamlining existing processes
- Savings for govt. agencies managing municipal schools

Primary Challenge

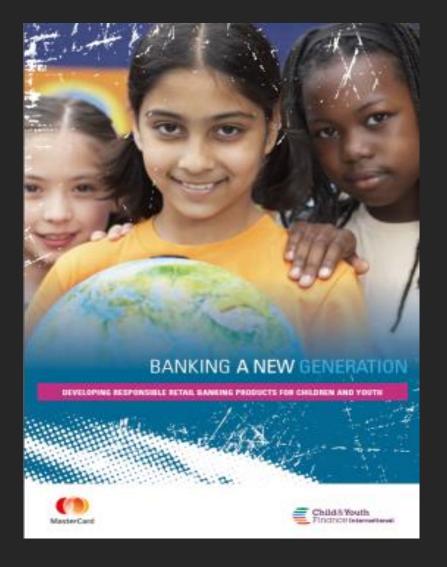
Technology investment – setting up ecosystem in schools

MasterCard Solution

- Lead ecosystem development, leveraging MasterCard technology, partnerships & streamlining existing processes to deliver savings
- Contactless card for 12-16 yr olds, wristband for 7-11 yr. olds
- Responsible product no cash withdrawals or internet txs.
- Certain merchant categories blocked, preset limits on amount loaded & transactions per month

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Defining Responsible Financial Access & Education for Children & Youth



Available at:

http://newsroom.mastercard. com/press-releases/newresource-available-to-helpbanks-create-products-forchildren-and-youth/



